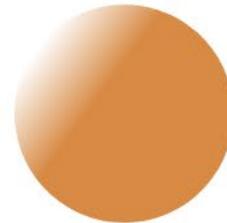


# Welcome to Today's WCET Webcast



FEBRUARY 22, 2023

The webcast will begin shortly.

There is no audio being broadcast at this time.

An archive of this webcast will be available on the WCET website next week.





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Webcast

# State of the Skills Gap 2023: Challenges and Opportunities in Supporting a Post-Pandemic Workforce

February 22, 2023



Hosted in partnership with:

**WILEY** University Services

# Welcome!

- Slides and the *Closing the Skills Gap 2023* report can be downloaded via the link in chat.
- Please use the **Question** box for questions and **Chat** for other information exchange.
- Follow the Twitter feed: #WCETWebcast.
- Slides, recording, and shared resources will be emailed to attendees.



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# Today's Moderator

## **Suzanne Ehrlich**

Associate Professor & Co-Director,  
UNITE Design Lab

University of North Florida



# Speakers



**Dennis Bonilla**

*Dean*

*Wiley Edge Global  
Academy*



**David Capranos**

*Director, Market  
Strategy and Research*

*Wiley University  
Services*



**Elizabeth Creamer**

*Vice President of  
Workforce Development*

*Community College  
Workforce Alliance*



**Matt Seimears**

*Interim Provost*

*Eastern Oregon  
University*

# WHAT IS THE SKILLS GAP?



## **SKILLS GAP**

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*/skills, gap/ [Noun]*

A significant disparity between the skills an organization needs to fulfill their goals and the availability of those skills in their workforce or potential job candidates

# WHO? & WHAT? & WHERE? & WHEN? & WHY? & HOW?

## BACKGROUND

- This report builds on our previous **Skills Gap** and **Reimagining the Workforce** reports
- Wiley University Services surveyed over 600 human resources professionals and hiring managers across the United States during the summer of 2022 to understand the state of the skills gap across industries

## SURVEY RESPONDENT PROFILE

### Held multiple seniority levels

- 25% C-Suite
- 33% Senior Management and VP

### Worked for organizations of various size

- 13% >50k employees
- 16% <1k employees

### Came from a wide range of industries

- Top industries:
  - Manufacturing
  - Retail
  - Technology
  - Healthcare

# KEY FINDINGS



**The skills gap spread to more organizations during the pandemic**



**When a skills gap forms, staffing challenges follow**



**Alternate credentials are gaining on the college degree**



**Organizations must unlock opportunities to reskill their workers**



**Demand for skills is evolving too fast for companies to keep up**

# KEY FINDING ONE

Skills gaps spread to more companies during the pandemic

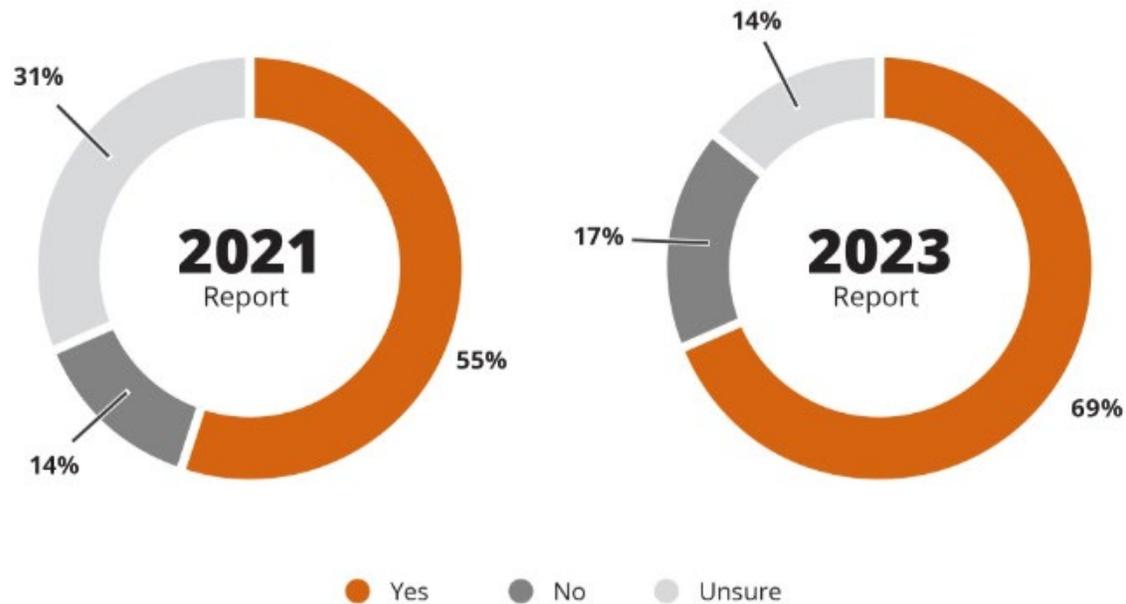
- The skills gap spread to more organizations during the pandemic



# WIDENING SKILLS GAP

More companies are reporting a skills gap

Do you believe there is a gap in the skills your organization needs and what your employees possess right now?

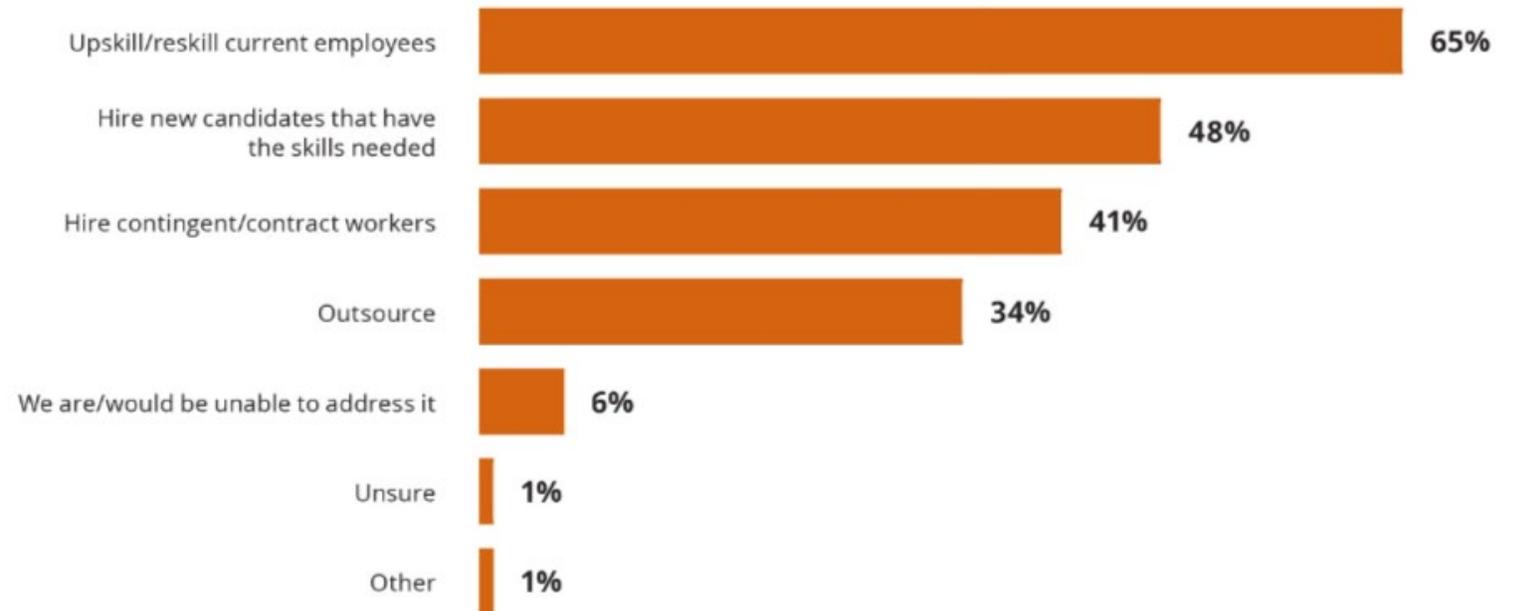


# ADDRESSING THE GAP



Many companies are looking to existing employees to fill the gap

How does/would your organization handle a noted gap in skills? *(Select all that apply)*



# KEY FINDING TWO

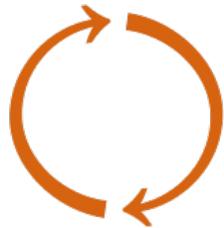
When a skills gap forms,  
staffing challenges follow



# A SELF-PERPETUATING CYCLE

36% of respondents believe the skills gap **causes** recruitment challenges

**RECRUITMENT  
CHALLENGES**



**SKILLS GAP**



# HOW DID WE GET HERE?

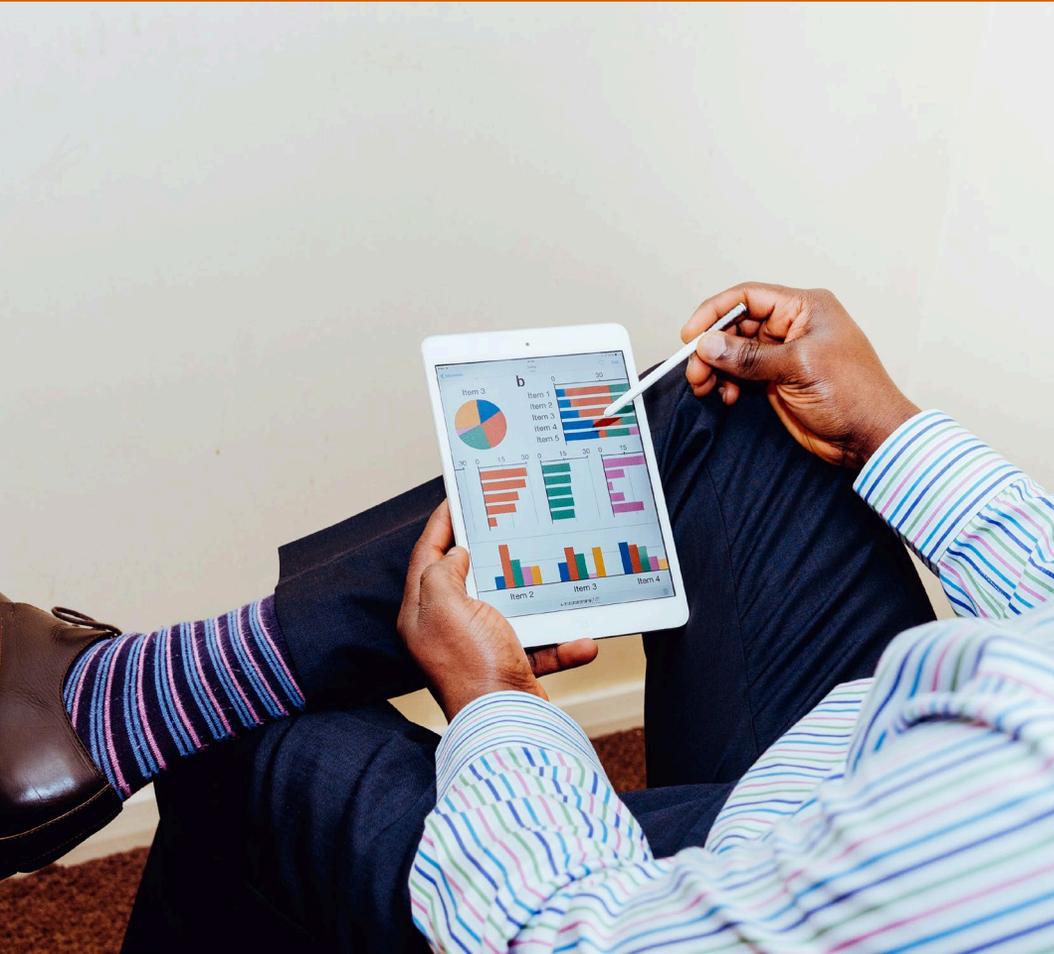
Many companies admit not investing enough in their people

## ORGANIZATIONS WITH A SKILLS GAP

What do you believe are the biggest causes of the skills gap at your company?

Lack of employee development initiatives and options	41%
Lack of in-house resources for training and development	38%
Lack of leadership support or awareness around the disparity in skills	36%
Our compensation packages are not competitive enough	35%
Slow or unable to adapt to changes in technology	33%
A shift in company strategy or product offering	33%

# Insight to **Action**: Creating a Skill-Building Ecosystem



As workforce skill needs evolve, updating curricula to match the latest demand is becoming more important. It also benefit populations beyond a school's prospective students.

- Updated curricula **gives alumni a reason** to return to school to audit the updated courses or add certificates to their degrees.
- By announcing these changes, universities can **play a lasting role** in their graduates' upskilling efforts and in employer's retention efforts.

# KEY FINDING THREE

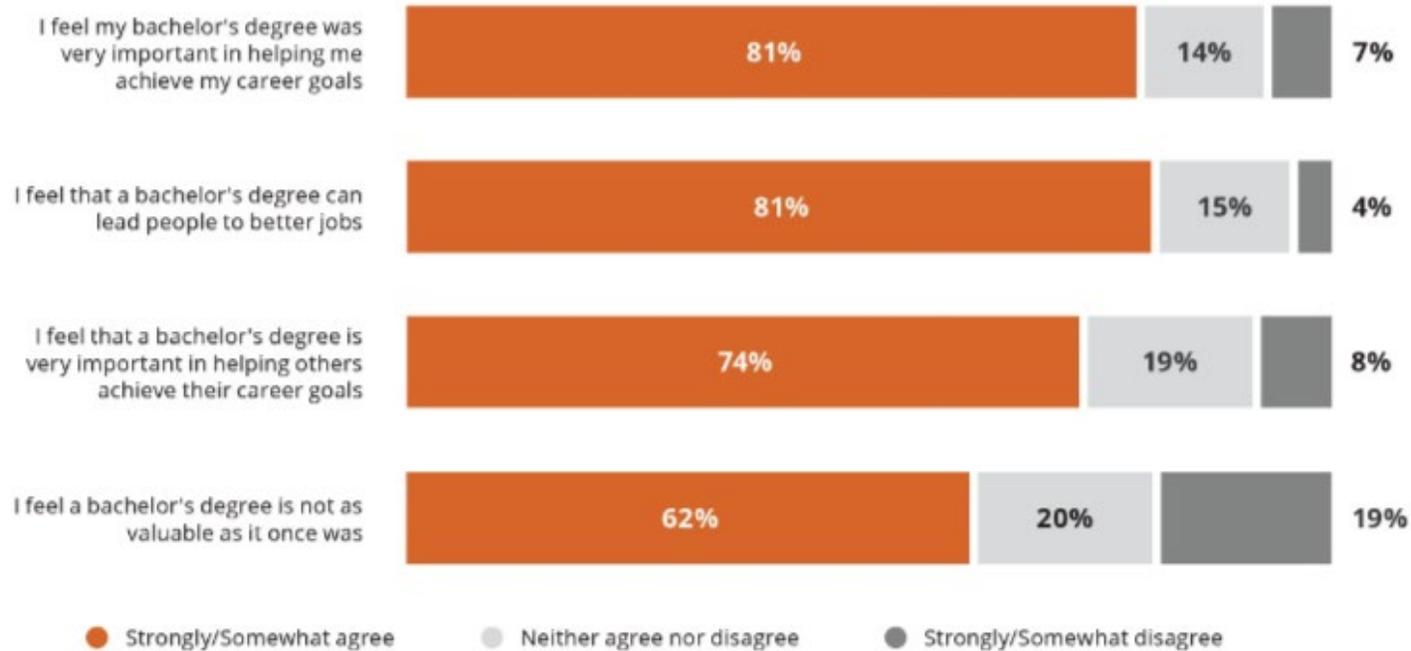
Alternate credentials are  
gaining on the college degree



# THE VALUE OF A DEGREE

## Some are questioning the continued value of the degree

How strongly do you agree or disagree with the following statements:





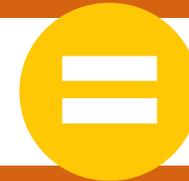
# EVALUATING ALT CREDENTIALS

$\frac{3}{4}$  of respondents see these qualifications **essentially equal**

**5 YEARS OF WORK EXPERIENCE**



**CERTIFICATES FROM COLLEGES  
OR UNIVERSITIES**



**DIGITAL BADGES AND  
MICRO-CREDENTIALS**

# INDUSTRY CERTIFICATIONS BEAT DEGREES?

What credentials is your company most open to using to validate skills overall?

● Significantly above    ● Significantly lower

	Overall	Technology	Manufacturing	Retail	Healthcare
Industry certifications	51%	34%	56%	57%	41%
College degree	45%	44%	33%	37%	53%
College certificate	40%	25%	52%	41%	44%
Project portfolios	37%	29%	44%	37%	26%
Skills bootcamps	33%	24%	45%	34%	31%
Badging	20%	19%	22%	21%	17%
MOOC certificate	9%	10%	7%	12%	8%
Other	3%	5%	2%	4%	4%

When it comes to  
validating skills  
some industry certs  
may have an edge

# From Insight to **Action:** Industry Certifications



Industry certifications are a top way for employers to validate specific skills. As an institution, do you:

- **Analyze opportunities** for programs to culminate in a degree and certification
- **Prepare students** to sit for third-party exams in relevant fields
- **Assess opportunities** and barriers to awarding degree credit based on prior learning, existing certifications, etc.

# KEY FINDING FOUR

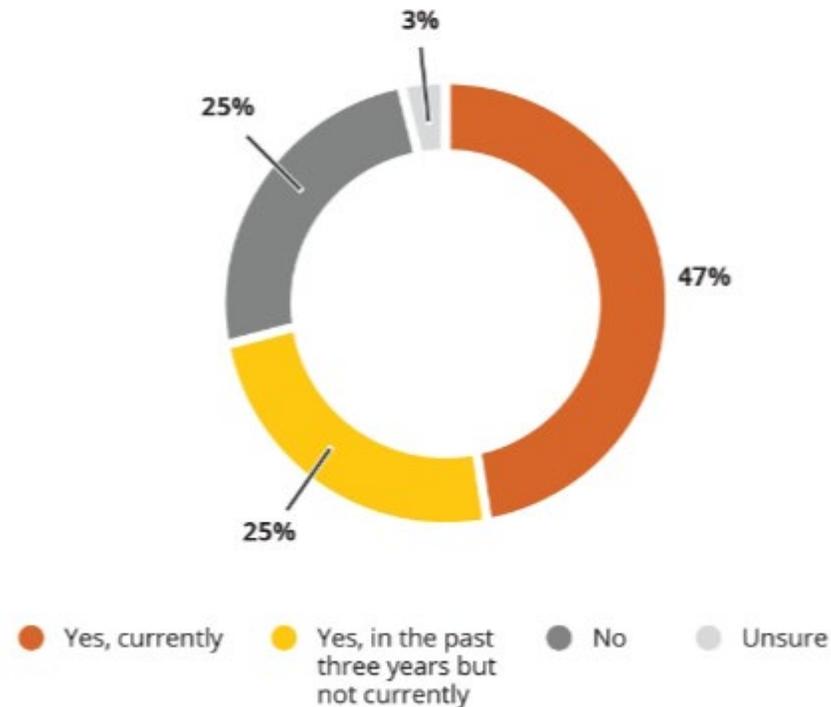
Organizations must knock  
down barriers to reskill workers



# PARTNERING WITH SCHOOLS

Companies are collaborating with schools to fill their skills gap

**In the last three years, has your organization collaborated with colleges, universities, vocational schools, and/or other third-party providers (such as General Assembly, Hack Reactor, etc.) to make the curriculum more responsive to workplace needs?**



# PARTNERING WITH SCHOOLS

## Those that collaborate, do so widely

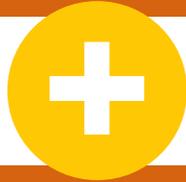
*If they collaborate: What types of providers have you partnered with?*

4-year college or university	59%
Technical program	56%
Community college	49%
Vocational school	39%
Third-party provider	25%

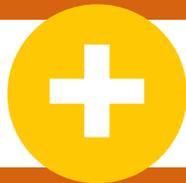
# From Insight to **Action**: Employer Partnerships

**3** effective skills development programs according to 2/3 of respondents

**TUITION REIMBURSEMENT**



**COMPANY SCHOLARSHIPS**



**UNIVERSITY-SPONSORED  
TUITION DISCOUNTS**

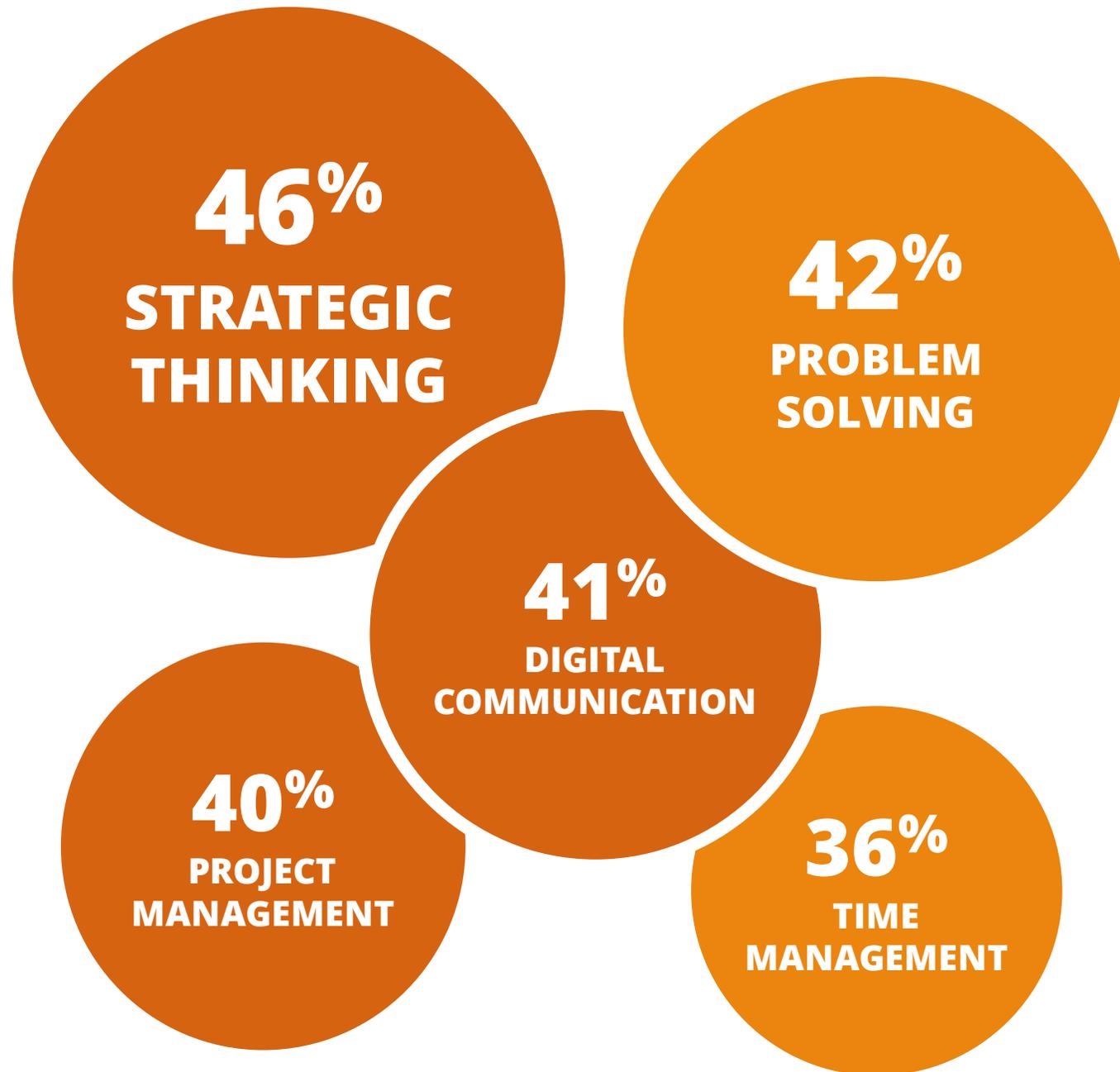
Work with employers to **understand** their **education benefits** and **initiatives** for upskilling and reskilling their employees.

- Through these relationships, devise plans that **help employees** make the most of their benefits through your programs.
- **Collaborate** with organizations to establish flexible pricing arrangements, such as exclusive scholarships

# KEY FINDING FIVE

Demand for skills is evolving too fast for companies to keep up



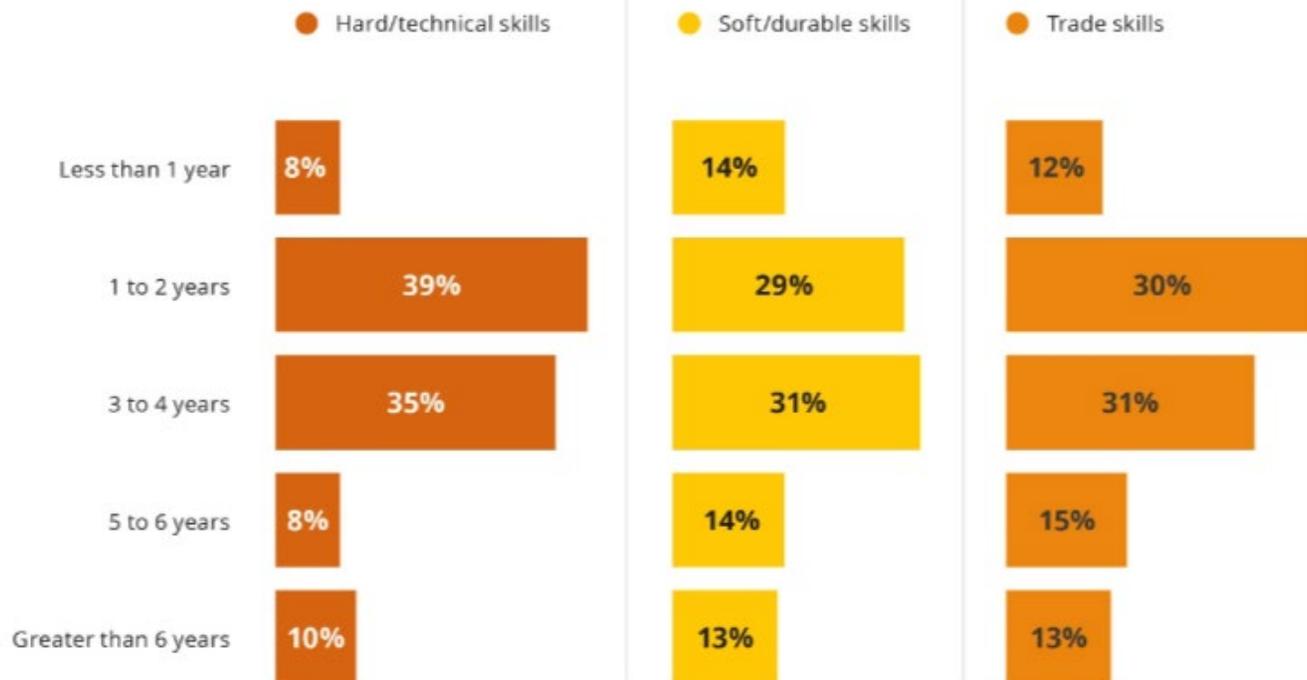


## WHAT SKILLS ARE IN HIGHEST DEMAND?

These were the top five skills across all respondents

# From Insight to **Action**: Address Skills Across Programs

What would you estimate as the average length of time a skill is usable?



**Skills have varying shelf lives** — in many industries, some may go obsolete quickly, while others endure for years.

- **Identify courses** that assist with immediate needs while continuing to offer degrees for long-term reskilling initiatives
- Identify courses or content related to **relevant soft skills development** and create inroads to including them in programs that may not currently offer as much direct access

# Insight to **ACTION** **RECAP**

Top things to remember about the skills gap and steps colleges and universities can take to help slow/ shrink the skills gap



# KEY INSIGHTS



**Engage with local employers regularly to understand their skill needs and update your programs**



**When a skills gap forms, staffing challenges follow**



**Alternate credentials are gaining on the college degree**



**Organizations must unlock opportunities to reskill their workers**



**Demand for skills is evolving too fast for companies to keep up**

# Suggested **Actions**



**Engage with local employers regularly to understand their skill needs and update your programs**



**Enable benefits usage by developing options for employees to leverage cost-saving opportunities and maximize time to completion**



**Identify courses that can assist with immediate skills needs while continuing to offer degrees for long-term reskilling initiatives**



**Publish positive carer outcomes to stand out to employers and prospective students in the community**



**Update, update, update. Encourage lifelong learning by sharing news about improved programs, certificate options, and more with your alumni.**

**Get even more insights and considerations by downloading the full report!**

# Questions from the Audience



# Additional Information and Resources

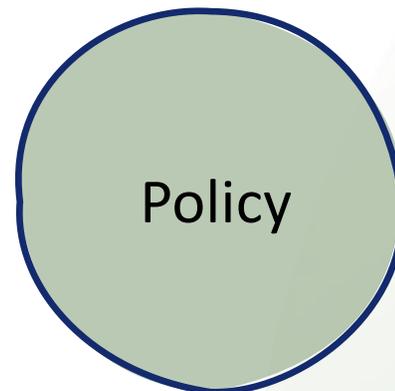
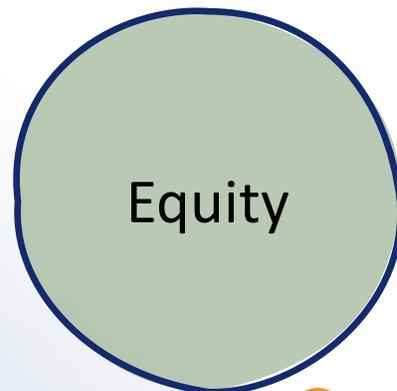
- The webcast recording and additional resources will be available in the next week: [wcet.wiche.edu/events/webcasts](http://wcet.wiche.edu/events/webcasts).
- Visit [universityservices.wiley.com/resources](http://universityservices.wiley.com/resources) to download free reports, infographics, articles and more.
- Email questions or feedback to: [universityservices@wiley.com](mailto:universityservices@wiley.com).

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*WCET is the leader in the practice, policy & advocacy of digital learning in higher education.*



# Upcoming WCET Events

Learn more and register: [wcet.wiche.edu/events](https://wcet.wiche.edu/events)

- Member Closer Conversation on AI – February 24, Noon MT
  - *At capacity, register to be waitlisted.*
- Finding and Providing Clarity Amidst the Array of Digital Learning Definitions and Modalities – March 15, 11 AM MT
- Member Closer Conversation on Digital Learning Definitions – March 31, Noon MT



# Elements of Evolving Business Models of Higher Education

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WCET Virtual Summit  
Exclusively for WCET Members  
March 9, 2023

[bit.ly/WCET-Summit-2023](https://bit.ly/WCET-Summit-2023)



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**University of Florida**

*Supporting members make an additional investment and support WCET's mission to advance the effective use of technology for teaching and learning.*



# Thank you for attending!

- Reminder: A recording of the presentation will be sent out to all registrants
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